# **City of Sunnyvale**

# Ten Year Project Costs by Project Category and Type

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Project Number	Project Name	Prior Years Actual	Revised Budget 2005-06	Plan 2006-07	Plan 2007-08	Plan 2008-09	Plan 2009-10	Plan 2010-11	Plan 2011-12	Plan 2012-13	Plan 2013-14	Plan 2014-15	Plan 2015-16	Ten Year Plan Total	Project Grand Total
Catego Type:		ial Waste													
811250	SMaRT Station	Equipment Repla	acement 3,590,532	5 470 412	701 303	1,529,031	1 196 139	6,257	469,536	483 156	1 177 543	1 177 676	1 177 879	13,388,932	18 082 415
821170	SMaRT Station	Operations Contr	act RFP						,						
821180	Contribution to	105,776 SMaRT Station C	perations Co	0 ntract RFP	0	0	0	0	0	175,749	0	0	0	175,749	437,585
822330	Trim Landfill S	50,187 creening Trees on	75,765 Caribbean D	0 rive	0	0	0	0	0	69,307	0	0	0	69,307	195,259
824250	I andfill Gas Sy	34,419 stem Response to	35,000 New Federal	0 Regulations	0	36,414	0	0	38,643	0	0	41,008	0	116,065	185,484
		498	49,502	0	0	0	0	0	0	0	0	0	0	0	50,000
824260	Solid Waste Co	st of Service Stud	у о <b> </b>	40,000	0	0	0	0	44,163	0	0	0	0	84,163	84,163
824740	Landfill Constit	tuents of Concern 29,352	Monitoring 0	0	0	0	45,093	0	0	0	0	49,786	0	94,879	124,231

6,257

552,342 728,212 1,177,543 1,268,470 1,177,879 13,929,095 19,159,137

Note: Projects with \$0 Grand Total have budgets in the second ten years of the Twenty Year Plan.

1,323,183 3,906,859 5,510,412 701,303 1,565,445 1,241,232

Total

## Project: 811250 SMaRT Station Equipment Replacement

Category: Origination Year: Planned Completion Year: Origin:	Special 1995-96 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Project Manager: Project Coordinator: Interdependencies:	•
Element:	3 Environmental Management		Goal:	3.2A	Fund	d: 490 SMaRT Station
Sub-Element:	3.2 Solid Waste Management		Neighborhood:	: City Wide	Sub-	-Fund: 200 SMaRT Station Equipment Replacement

## **Project Description and Statement of Need**

This project replaces and maintains City-owned equipment and facilities at the Sunnyvale Materials Recovery and Transfer (SMaRT) Station. It is funded by payments to the replacement reserve made by Sunnyvale, Palo Alto and Mountain View, which pay 55.28%, 21.27% and 23.45% of the total costs, respectively. A separate capital project, 801350, represents Sunnyvale's contribution to this fund. The replacement schedule and costs are updated annually to reflect anticipated expenses, based on the City's experience since the facility opened in 1993.

#### Service Level

no service level effect

#### **Issues**

Costs have increased due to major equipment replacement needs. Equipment is showing excessive wear and fatigue resulting in more frequent facility downtime for maintenance and replacement of worn components. In some cases, proprietary developed equipment items require expensive upgrades or repair parts which are not available. Efficiencies provided by updated equipment will allow a staff reduction of 6 sorters. This will save \$146,000 per year in Fund 490-100 operating costs beginning in January 2008.

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Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
<b>Project Costs</b>	1,102,951	3,590,532	5,470,412	701,303	1,529,031	1,196,139	6,257	469,536	483,156	1,177,543	1,177,676	1,177,879	13,388,932	18,082,415
Revenues														
Total	37,398	0	0	0	0	0	0	0	0	0	0	0	0	37,398
Transfers-In														
Fund Reserves		0	5,470,412	701,303	1,529,031	1,196,139	6,257	469,536	483,156	1,177,543	1,177,676	1,177,879	13,388,932	
Total	1,065,553	3,590,532	5,470,412	701,303	1,529,031	1,196,139	6,257	469,536	483,156	1,177,543	1,177,676	1,177,879	13,388,932	18,045,017
Operating Costs	0	0	0	-74,460	-153,388	-157,989	-162,729	-167,611	-172,639	-177,818	-183,153	0	-1,249,787	-1,249,787

## **Project: 821170 SMaRT Station Operations Contract RFP**

Category: Origination Year: Planned Completion Year: Origin:	Special 1999-00 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: Finance
Element:	3 Environmental Management		Goal:	3.2D	Fund: 490 SMaRT Station
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 100 SMaRT Station Operating

## **Project Description and Statement of Need**

This project funds development, issuance, and evaluation of a Request for Proposals (RFP) to operate the City's Sunnyvale Materials Recovery and Transfer (SMaRT) Station. The contractor, Green Team/Zanker, will operate the facility through December 31, 2007, when the contract is scheduled to expire. The proposed budget assumes that toward the end of this contract there will be another RFP process beginning in FY 2005/2006. The SMaRT Station Operations Fund, 490/100, will be reimbursed for the full cost of the project by Sunnyvale, Palo Alto, and Mountain View, based on their proportions of solid waste delivered to the SMaRT Station in the year the expenditures occur. A separate project, 821180, reflects Sunnyvale's contribution to this fund.

#### Service Level

no service level effect

#### **Issues**

none

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
<b>Project Costs</b>	105,776	156,060	0	0	0	0	0	0	175,749	0	0	0	175,749	437,585
Revenues														
SMaRT Operations Mountain View	Cost Reimb	0	0	0	0	0	0	0	43,452	0	0	0	43,452	
SMaRT Operations Palo Alto	Cost Reimb	0	0	0	0	0	0	0	36,843	0	0	0	36,843	
SMaRT Operations Sunnyvale	Cost Reimb	0	0	0	0	0	0	0	75,765	0	0	0	75,765	
Total	105,776	156,060	0	0	0	0	0	0	156,060	0	0	0	156,060	417,896
Transfers-In														
Fund Reserves		0	0	0	0	0	0	0	19,689	0	0	0	19,689	
Total	0	0	0	0	0	0	0	0	19,689	0	0	0	19,689	19,689
<b>Operating Costs</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0

## Project: 821180 Contribution to SMaRT Station Operations Contract RFP

Category: Origination Year: Planned Completion Year: Origin:	Special 1999-00 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2D	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 200 Solid Waste Management

## **Project Description and Statement of Need**

Project 821170, Sunnyvale Materials Recovery and Transfer (SMaRT) Station Operations Contract Request for Proposals (RFP), funds development, issuance, and evaluation of a RFP to operate the City's SMaRT Station. This project (821180) captures Sunnyvale's contribution to the SMaRT Station Operations Fund, 490/100, for its share of the RFP project expenses. The contractor, Green Team/Zanker, will operate the facility through December 31, 2007, when the contract is scheduled to expire. The proposed budget in this project assumes that there will be another RFP process, beginning in FY 2005/2006 and every 7 years thereafter. The SMaRT Station Operations Fund, 490/100, will be reimbursed for the full cost of this project by Sunnyvale, Palo Alto, and Mountain View, based on their proportions of solid waste delivered to the SMaRT Station in the year the expenditures occur. Project 821170 reflects the total contribution by the three cities to this fund.

Palo Alto currently plans to increase its share of solid waste delivered to SMaRT in 2010/2011. The net effect of this increase is a decrease in Sunnyvale's operations share and, therefore, a decrease in this project's costs.

#### Service Level

no service level effect

#### **Issues**

none

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
<b>Project Costs</b>	50,187	75,765	0	0	0	0	0	0	69,307	0	0	0	69,307	195,259
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	0	0	0	0	0	69,307	0	0	0	69,307	
Total	50,187	75,765	0	0	0	0	0	0	69,307	0	0	0	69,307	195,259
<b>Operating Costs</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0

## **Project: 822330 Trim Landfill Screening Trees on Caribbean Drive**

Category: Origination Year: Planned Completion Year: Origin:	Special 2001-02 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2H	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: Lakewood	Sub-Fund: 200 Solid Waste Management

## **Project Description and Statement of Need**

The south side of the Sunnyvale Landfill is screened by a row of eucalyptus trees that runs for over one mile along the north side of Caribbean Drive. These trees were last pruned as part of a capital improvement project in 2002 and are now due for a major pruning in 05/06. These species of trees requires pruning at three-year intervals.

## **Service Level**

no service level effect

#### **Issues**

none

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
Project Costs	34,419	35,000	0	0	36,414	0	0	38,643	0	0	41,008	0	116,065	185,484
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	0	36,414	0	0	38,643	0	0	41,008	0	116,065	
Total	34,419	35,000	0	0	36,414	0	0	38,643	0	0	41,008	0	116,065	185,484
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

## Project: 824250 Landfill Gas System Response to New Federal Regulations

Category: Origination Year: Planned Completion Year: Origin:	Special 2003-04 2014-15 Staff	Type: Phase: % Complete:	Solid Waste Planning 10		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element: Sub-Element:	3 Environmental Management 3.2 Solid Waste Management		Goal: Neighborhood	3.2H : City Wide	Fund: 455 Utilities Sub-Fund: 200 Solid Waste Management

## **Project Description and Statement of Need**

New regulations pertaining to the Sunnyvale Landfill (Bay Area Air Quality Management District (BAAQMD) Regulation 8, Rule 34 [8-34]) became effective on July 1, 2002. The landfill has also recently been required (by the BAAQMD) to prepare a Title V (Major Facility Review) permit application. Significant consultant and equipment costs are involved in preparing and submitting the Title V permit application and in complying with the new requirements of both 8-34 and Title V. Additional instrumentation is required to monitor and record gas utilization aspects of the Power Generation Facility and Landfill Gas Flare operations. Test and repair equipment and supplies will need to be purchased to bring landfill gas field operations up to the new, more rigorous standards of the new regulations. Consultant work associated with the initial permit application will include inspections to identify existing emission sources and to obtain other pertinent information, completion of emission estimates for the sources, development of a final list of applicable regulatory requirements, evaluation of the facility's compliance status with each applicable air quality regulatory requirement, and if there are areas of non-compliance, development of a compliance plan. An emissions monitoring program complying with the Compliance Assurance Monitoring (CAM) requirements (Title V) will be prepared, and associated monitoring reports and plans will be developed, as necessary, to comply with CAM requirements. A compliance certification will have to be prepared and signed by the City's designated responsible official.

The FY 2004/05 budget of \$50,000 will be used to prepare and implement the permit requirements. A \$7,000 cost will be added to the FY 2005/2006 operating budget to fund the ongoing activities related to this project.

#### Service Level

none

#### **Issues**

Significant effort will be needed to comply with the new requirements that will be associated with the forthcoming Title V permit (Major Facility Review) and which will likely require annual flare source testing. The additional testing is expected to be far more extensive than what is currently required. It will likely include non-methane organic compounds (NMOC) destruction efficiency, nitrogen oxides (NOx), carbon monoxide (CO), and possibly PM10 (particulates < 10 microns in size). Costs are anticipated to be \$7000 annually.

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
Project Costs	498	49,502	0	0	0	0	0	0	0	0	0	0	0	50,000
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	0	0	0	0	0	0	0	0	0	0	
Total	498	49,502	0	0	0	0	0	0	0	0	0	0	0	50,000
<b>Operating Costs</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0

## **Project: 824260 Solid Waste Cost of Service Study**

Category: Origination Year: Planned Completion Year: Origin:	Special 2005-06 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Tim Kirby Interdependencies: Finance	
Element: Sub-Element:	3 Environmental Management 3.2 Solid Waste Management		Goal: Neighborhood	3.2F : City Wide	Fund: 455 Utilities Sub-Fund: 200 Solid Waste Management	

## **Project Description and Statement of Need**

Every three to five years, the Solid Waste Division in the Department of Public Works performs a cost of service study on the solid waste system to reallocate the costs of the City's solid waste services among the various customer classes, based on their use of each service. Typically, staff works with a consultant to develop a cost of service model or update an existing model with current data. The study generates a cost of service for each customer class and recommends adjustments to the rate structure to ensure costs are recovered on an equitable basis from the different customer classes.

## **Service Level**

Cost of service study will promote rate equity among refuse collection customers and provide the City with rate revenues that reflect actual costs.

#### **Issues**

none

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
<b>Project Costs</b>	0	0	40,000	0	0	0	0	44,163	0	0	0	0	84,163	84,163
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	40,000	0	0	0	0	44,163	0	0	0	0	84,163	
Total	0	0	40,000	0	0	0	0	44,163	0	0	0	0	84,163	84,163
<b>Operating Costs</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0

## **Project: 824740 Landfill Constituents of Concern Monitoring**

Category: Origination Year: Planned Completion Year: Origin:	Special 2003-04 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Planning n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: none Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2D	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 200 Solid Waste Management

## **Project Description and Statement of Need**

The Regional Water Quality Control Board enforces regulations that require the City to routinely monitor the groundwater, surface water, and leachate in and around the closed Sunnyvale Landfill. The regulations require extra sampling and analysis for "Constituents of Concern" once every five years. This sampling and analysis requires significant additional expense.

## **Service Level**

none

#### **Issues**

This project is intended to isolate infrequent, but costly, Constituents of Concern sampling and analysis costs from the operating program budget.

Financial Data	Prior Actual	Budget 2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	10 Year Budget	Grand Total
<b>Project Costs</b>	29,352	0	0	0	0	45,093	0	0	0	0	49,786	0	94,879	124,231
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	0	0	45,093	0	0	0	0	49,786	0	94,879	
Total	29,352	0	0	0	0	45,093	0	0	0	0	49,786	0	94,879	124,231
<b>Operating Costs</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0